NEW JERSEY CIVIL SERVICE COMMISSION 2011 COUNTY CORRECTION SERGEANT ORIENTATION GUIDE

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I. INTRODUCTION

The New Jersey Civil Service Commission (CSC) has prepared this supplemental orientation guide for promotional candidates who will participate in the 2011 County Correction Sergeant examination. The information in this booklet and the **General Multiple-Choice Orientation Guide** (available via CSC's web site www.state.nj.us/csc) is designed to help candidates better understand the testing process and the types of questions they will encounter on the County Correction Sergeant examination. The examination will be designed on the basis of information obtained from a job analysis of the County Correction Sergeant position. We encourage candidates to carefully review this guide along with the General Multiple-Choice Orientation Guide and to take advantage of any and all opportunities to prepare for the examination.

II. PRE-EXAM INFORMATION

A. Test Date and Location

The <u>tentative</u> timeframe to administer the County Correction Sergeant examination is <u>May/June</u> **2011.** However, in the event there are difficulties scheduling the examination for any unforeseen reason, the examination date may change. The test date and location will be confirmed when candidate examination notices are mailed two to three weeks prior to the test date.

B. What Candidates **SHOULD** Bring to the Exam

Candidates arriving to the test center should have their notification card and a valid photo ID. Candidates arriving at the test center without their notification card should report directly to the center supervisor with their photo ID, so that the supervisor can issue them a new card. Candidates arriving at the test center without a valid photo ID **WILL NOT** be admitted to the exam. Answer sheets for CSC multiple-choice exams are scored electronically, so candidates should bring No. 2 pencils to the exam.

C. What Candidates **SHOULD NOT** Bring to the Exam

With the threat of high-tech cheating on the rise, possession of personal communication devices such as cell phones, BlackBerrys, pagers/beepers, photographic equipment, MP3 players, or other similar electronic communication devices is prohibited at test centers. <u>Candidates who are seen with these devices in the test center, even in a power-off mode, will be disqualified and dismissed immediately</u>. The device may also be confiscated to ensure that an attempt was not made to compromise the testing process. In addition, briefcases and other personal items should be left outside of the test center. The Civil Service Commission is not responsible for any personal items brought by candidates to the test center.

D. ADA Policy

Candidates with a request for ADA accommodations must check Box 8 on the front of their application. They will subsequently be contacted for information regarding their special need(s).

Candidates who have already been approved for ADA accommodations with CSC, must contact Marty Berrien at (609) 292-4158 upon receipt of their examination notification, in order to request/discuss special needs.

E. Make-up Policy

Pursuant to N.J.A.C. 4A: 4-2.9, make-up examinations for public safety promotional examinations may be authorized only in cases of:

- I. Error by the Civil Service Commission or appointing authority.
- II. Death in the candidate's immediate family as evidenced by a copy of the death certificate; or
- III. Catastrophic injury or illness requiring an extended convalescent period provided the candidate submits a doctor's certification containing a diagnosis and a statement clearly showing that the candidate's physical condition precluded his or her participation in the examination, as well as documentation from the candidate's employer noting the candidate's related leave from work.
- IV. Military leave, which will be handled as stated in N.J.A.C. 4A:4-2.9(c).
- V. Exoneration from pending disciplinary or criminal charges will be handled as stated in N.J.A.C. 4A:4-2.9(d).

Make-up requests must be submitted, in writing, with supporting documentation, to: NJCSC Make-Up Exam Unit, Attn: Marty Berrien, P.O. Box 310, Trenton, NJ 08625-0310 within 5 days upon receipt of your Notification Card.

<u>NOTE</u>: All requests for **medical** make-up examinations must be accompanied by the Civil Service Commission's Medical Authorization for Make-up Examination form (DPF-728), completed by the treating physician. The Medical Authorization for Make-up Examination form can be obtained through the Make-up Unit or from our website at www.state.nj.us/csc/forms/index.htm

F. Examination Information for Make-up Candidates

Because of concerns regarding loss of examination security relating to the illicit discussion and/or dissemination of test content, the make-up examination for this announcement may not be identical to the original examination. That is, it may be very similar to the original examination, matching the content specifications of the original examination as closely as possible. This means that the make-up examination will measure in equal proportion, the same knowledge, skills and/or abilities that will be measured by the original examination. It will also be administered and scored in the same manner as the original examination. If a different examination is used for make-up purposes, make-up candidates may be required to obtain or use resource material for test preparation/study purposes that is particular to the make-up examination.

III. EXAM INFORMATION

A. <u>Exam Development</u>

A job analysis was conducted to identify the knowledge, skills, and abilities that are necessary to perform the job of County Correction Sergeant. A job analysis is the process of critically examining job components in order to provide a functional description of a job. Based on this job analysis, a number of work components were identified, and it is from these work components that a distinct examination has been developed. During the job analysis, senior correctional personnel ranked each County Correction Sergeant work component in terms of its importance. Examination questions will relate to those work components that were determined to be <u>most critical</u>. A list of the most critical work components, along with the relative test weight of each, is shown below:

<u>Standard Operating Procedures for County Correctional Facilities – 37.5%</u>

This section may include, but is not limited to, questions based on Standard Operating Procedures surrounding the handling of inmate violence, chain of custody, use of force, etc. This may include the application of NJ Administrative Code 10A, Chapter 31.

Situational Judgment - 37.5%

This section may include, but is not limited to, questions dealing with the ability to recognize dangerous or hazardous conditions, ability to determine the information needed to solve a problem, and the knowledge of what constitutes contraband within the correctional facility. Candidates will read each scenario and must determine which option best handles the situation presented. This may include the application of NJ Administrative Code 10A, Chapter 31.

<u>Interpreting and Understanding Facility Policies – 25%</u>

This section will measure a candidate's ability to read, understand, and interpret rules, regulations, and codes.

B. Source Material

The following source will be used by the Civil Service Commission to develop test questions. Please note, however, that the development of test questions may not be restricted to this particular source.

New Jersey Administrative Code Title 10A, Chapter 31

IV. EXAM ADMINISTRATION INFORMATION

Because of the large number of candidates eligible to take the County Correction Sergeant exam, the test is typically held within the correctional facility, or at a suitable location near the correctional facility. In order to accommodate staffing concerns for each correctional facility, and depending on the size of the facility's candidate population, the exam may be held over two sessions. Each candidate's scheduled time is based on input from the facility's management and the available space in the test center. Candidates must abide by the scheduled time to appear for the examination that is printed on their notification card. No one will be admitted late or have their test time or location rescheduled.

A. Late Policy

Candidates should plan their route to the test center in advance of the test date as soon as the test location is made available. Candidates are encouraged to arrive early, since candidates arriving late will **NOT** be admitted to the exam.

B. Sequestration Policy

For all facilities requiring two sessions to test their candidates, a period of sequestration will be required for candidates in the first session. Candidates in the first session must remain at the examination center until all candidates for the second session have arrived. Therefore, candidates in the first session who finish the exam early, may not leave the test center until the examination monitor instructs them to do so. This measure is necessary in order to safeguard test security, by eliminating the potential for test content to be discussed between candidates who have already taken the examination and those who have not. Due to the importance of test security, no exceptions to the sequestration policy will be made for any candidate. This advance notice is being provided so that candidates may plan accordingly. Candidates with medical/dietary concerns must provide for their own needs. Please note that candidates scheduled for the second session may leave the test center once they complete the examination, if they finish before time is up.

V. POST-EXAM INFORMATION

A. <u>Explanation of Scoring Process</u>

The scoring of the County Correction Sergeant multiple-choice examination will be based on the number of correct responses. Therefore, it is in the candidate's best interest to answer all questions. If the answer to a question is not known, choose the **BEST** choice. Prior to starting the test, candidates will be informed as to the total number of items to answer and the total time allotted to complete the test. Candidates should budget their time so that they can respond to all questions within the allotted time.

The exam will be machine-scored. Using a Number 2 pencil, candidates should blacken selected answers firmly, neatly, and completely. Candidates should mark only one answer for each question while making sure to erase cleanly any answer changes. Stray marks should be avoided.

B. Review and Appeal Information

Before the exam begins, candidates will be given a review form that explains the specific dates and times that will be made available to review the exam. Appointments are made on a first come, first served basis, until all appointments are booked. Candidates will be permitted to leave the test center with the review form so they can reference the information contained on it, if they choose to schedule a review of the exam.

Any objection to the manner in which the exam was administered must be made in writing immediately following the completion of the examination, by completing a Test Administration Comment/Appeal Form prior to leaving the examination center. This form can be obtained from the Center Supervisor. No appeal relating to the manner in which the exam was administered shall be permitted after the test date.

Candidates should be aware of the new fee schedule for item, scoring, and administrative appeals. The fee schedule can be accessed via the CSC website: http://www.state.nj.us/csc/FAQS/employees/appeals_fees.pdf

C. <u>Explanation of Seniority Score</u>

A candidate's final score (and rank) on a New Jersey Civil Service Commission County Correction Sergeant promotional list consists of two weighted parts: the test score and the seniority score. The seniority score is comprised of the time from the regular appointment date (of the eligible title) to the closing date of the announcement, **minus** the time spent on suspensions, layoffs, regular leaves of absence without pay (other than military), such as educational, gubernatorial appointments, personal, sick, disability, family, voluntary furlough, furlough extensions, and to fill elective office (day for day deduction from length of service).

Start with a base score of 70.000 and then one point is added for each year of eligible service up to a maximum of 15. The maximum possible seniority score is 85.000.

Seniority is weighted at 20% and test score is weighted at 80% for County Correction Sergeant promotional examinations. Seniority is combined with the test score to produce the final average score.

D. <u>Explanation of Exam Results and Promotions</u>

The results of this examination will be available after the receipt and review of all examination appeals. This process takes a minimum of 12 weeks following the last test review date. Candidates SHOULD NOT call the CSC for their scores. Candidates will receive their examination results in the mail.

If you pass your exam, your name will go on a promotional list ranked by your final score (a composite of multiple-choice examination score and seniority score). This promotional list will last for 3 years from its promulgation date or until it is exhausted, whichever is sooner. However, for good cause, the promotional list may be extended by CSC for up to 1 additional year.

When your appointing authority (hiring agency) notifies CSC that it wants to fill vacancies, CSC sends them the names that are ranked highest on the promotional list. This is called a certification list. When your name appears on a certification list, it means that you may be interviewed and considered for promotion.

Also, when your name appears on a certification list, CSC will send you a Notification of Certification. You must contact the appointing authority in writing within 5 business days to express your interest. If you do not respond, your name may be removed from the promotional list.

If a Disabled Veteran is the first name on the certification, the appointing authority must hire that candidate unless there is a very good reason not to. If there are no disabled veterans or veterans on a certification, the appointing authority can normally choose from among the top 3 candidates for each position.

PLEASE NOTE: All appointments will be conditional pending resolution of all scoring appeals related to the examination. Once all appeals have been resolved, appointments from the list will be considered permanent.

VI. STUDY TIPS

A. <u>Descriptions and Study Tips for Different Learning Styles</u>

Research suggests that not all people learn the same way. With so much information available in the source material, it may help you to consider which learning style best matches your abilities, so you can determine the most effective way for you to study the material. While this is not an exhaustive description of the different learning styles, consider the following information and the links that follow, as one possible way to determine which study method is best for you.

i. The Visual Learning Style

Description

You learn best when information is presented visually and in a written language format. In a classroom setting, you benefit from instructors who use the blackboard (or overhead projector) to list the essential points of a lecture, or who provide you with an outline to follow along with during lecture. You benefit from information obtained from textbooks and class notes. You tend to like to study by yourself in a quiet room. You often see information "in your mind's eye" when you are trying to remember something.

Study Tips

- Find a quiet place to study, away from noise and visual distractions.
- Preview the study material by looking at the table of contents, headings, and pictures before starting to read.
- Write symbols or key words in the margins of your textbook or manual.
- Use highlighters in different colors to emphasize and organize important concepts.
- Write down key points and details that you want to remember.
- When given information in charts, write out explanations in your own words.
- Organize your notes in outline format, including main headings or categories and notes below each. As an alternative, you can organize your notes by using charts, graphs, pictures, or diagrams.
- Make flashcards of important points and key terms. Limit the amount of information placed on each card.
- Visualize key concepts in your head.

ii. The Auditory Learning Style

Description

You learn best when information is auditory (presented in an oral language format). In a classroom setting, you benefit from listening to lecture and participating in group discussions. You also benefit from obtaining information from audio tape. When trying to remember something, you can often "hear" the way someone told you the information, or the way you previously repeated it out loud. You learn best when interacting with others in a listening/speaking exchange.

Study Tips

- Before reading, look through headings and pictures and say out loud what you think each section may cover.
- While reading your notes or textbook, read out loud whenever possible.
- Take pauses while reading to summarize aloud what you have read.
- Tape record yourself reading your notes or textbook, then play it back and listen to it repeatedly. Or, listen to books on CD.
- Study in a group or with a friend. Discuss the material.
- Make up flashcards and read the material out loud as you memorize it.
- Ask a friend to help quiz you on test material.

iii. The Tactile-Kinesthetic Learning Style

Description

You learn best when physically engaged in a "hands on" activity. In the classroom, you benefit from a lab setting where you can manipulate materials to learn new information. You learn best when you can be physically active in the learning environment. You benefit from instructors who encourage in-class demonstrations, "hands on" student learning experiences, and field work outside the classroom.

Study Tips

- Before reading, look over the table of contents, headings, etc., to get a feel for the book or manual.
- Write notes, draw pictures, or make charts as you are reading or listening to study material.
- Take short (3-5 minute) breaks during your study time.
- Walk around while reading or memorizing information.
- It may be helpful to move while learning (e.g., tap a pen, squeeze a "stress relief" object, swing an arm, kick a leg, etc.).
- Listen to tapes or CDs of study material while working out.
- Type notes on the computer. Incorporate tables and graphics as needed.
- Consider studying in a lounge chair rather than at a desk.
- Background music (baroque) may be helpful while trying to learn new material.
- Reading material through colored transparencies may help with focus.
- While reading, point to or trace the words as you go along.
- Paraphrase the material being learned.

- When possible/appropriate, act out what is being learned. If this is not possible, visualize the concept in your mind.
- Try to find real-life examples of concepts being learned.
- Write important information several times to help with memory.

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Littlefield, J. (2010). Smart Study Strategies. http://distancelearn.about.com/od/studyskills/a/studysmart.htm

Lynch, M. (2003). Learning Style Survey. http://www.psuonline.pdx.edu/learnstyle/page1.php

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VII. SAMPLE QUESTIONS

A. Questions

The following three questions are sample questions that are similar to the ones that will appear on your examination:

<u>Sample Question #1 is associated with the work component:</u>
<u>Standard Operating Procedures for County Correctional Facilities</u>

- 1. Inmate Fulton is preparing for his court appearances and this involves meeting frequently with his attorney. Review the following:
 - I. Investigator
 - II. Law student
 - III. Paralegal
 - IV. Investigative aide

According to Chapter 31, which would be considered representatives of attorneys?

- (a) III only
- (b) I and III only
- (c) II and IV only
- (d) I, II, III, and IV

<u>Sample Question #2 is associated with the work component:</u> <u>Situational Judgment</u>

- 2. An individual is being admitted to your correctional facility on drug possession charges. During the initial intake procedures you are asking him questions related to his personal information and current health. After the initial questioning, you tell the individual that he will be searched before entering the facility. As the strip search of the individual begins, he states that he needs to use the bathroom. In this situation you should
 - (a) stop the search and request medical assistance for the individual.
 - (b) allow the individual to use the bathroom and continue with the search when he returns.
 - (c) continue with the search before allowing the individual to use the bathroom.
 - (d) cancel the intake procedures until he is cleared by medical staff.

<u>Sample Question #3 is associated with the work component:</u> Interpreting & Understanding Facility Policies

The following sample question is based on a set of policies devised for a fictitious correctional facility and is designed to measure your ability to read and interpret policy. Read the following policy statement and answer the question that follows. No previous knowledge of the subjects covered by the policy is required to correctly answer the questions. Use only the information given or implied in the policy.

Bear County Department of Corrections	Policy and Procedures	Topic: Transportations
Order Number: 071	Date Adopted: 01/01/99	

Number of Escorts and Instructions

- I. In most cases, two staff members will be provided, at least one of whom will be weapons qualified. A portable radio will be issued to the officer designated as being in charge of the trip.
- II. For maximum-security cases, the officer in charge will call in to the Control Center, either by radio or telephone, every thirty minutes to report conditions.

Searches and Restraints

- I. The officers transporting the inmate will pat search the inmate before placing him or her in restraints.
- II. The escorting officer will confer with the Shift Commander before removing any restraints in the course of a life-threatening medical emergency. In those cases, escorting staff should explore all possible options to permit the inmate to be completely unrestrained.
- 3. During a two hour trip to another county to transport a maximum-security inmate for arrangement on a murder charge, the inmate, after one hour, complains that the jail nurse did not give him his seizure medication before his trip. The inmate is known for having a history of emotional problems. Minutes later, he begins to shudder violently, as if going into a seizure. He is shackled hand and foot. What should the transporting officers do?
 - (a) Pull the vehicle to the shoulder of the road and remove the wrist restraints, while trying to calm the inmate.
 - (b) Wait a reasonable length of time to determine if the inmate is faking.
 - (c) Call the Control Center to advise them of the situation and wait for instructions.
 - (d) Head for the nearest hospital and call the waiting county and tell them of the delay.

B. Answers

Question #1:

This question refers to *NJ 10A:31-15.4 Attorneys and court related personal visits*, and asks the candidate to identify which of the individuals listed would be considered a representative of an attorney. According to the statute, suitable meeting facilities shall be provided for inmates to meet with attorneys and representatives of attorneys in privacy with reasonable comfort. Representatives of attorneys may include investigators, investigative aides, paralegals, and law students. Given this information, all of the individuals listed in the question are acceptable representatives, thus option (d) is the correct answer.

Question #2:

In this question you are to assume the role of a Correction Sergeant conducting a search of an inmate during the intake procedure. As you inform the inmate that he is now going to be searched, he states that he needs to use the bathroom. The questions asks how you should handle this situation. Options (a) and (d) are incorrect because alerting the medical staff is not necessary at this point. The inmate did not state he was having a medical emergency, so there is no need to stop the intake or bring in medical staff. Choosing (a) or (d) would be an overreaction to the situation and thus, not appropriate. Similarly, option (b) is inappropriate because you would not allow the inmate to use the bathroom once he has been alerted that he will be searched. Considering all the options, (c) is clearly the **BEST** choice. In this case, you should continue with the search and maintain control of the intake process in order to ensure the safety and security of the facility.

Question #3:

In this question you are to read the scenario and choose the **BEST** answer from the options given, based on the information contained in the excerpt of the policy provided. In this case the inmate being transporting claims that he has not received his medication and subsequently begins to suffer an apparent seizure. The question asks how the officers should respond. The policy provided clearly states in section II of Searches and Restraints that, "The escorting officer will confer with the Shift Commander before removing any restraints in the course of a life-threatening medical emergency." Based on this fact, option (c) is clearly the correct, and **BEST**, answer.

NOTE: These are only sample items. The examination will contain different questions, although they will be similar in structure and content. Answering these sample items correctly does not guarantee you the same success on your examination.

VIII. CONCLUSION

This orientation guide attempts to familiarize candidates with aspects of the Written Multiple-Choice Test, including some suggestions for preparation. The suggestions provided here are not exhaustive – we encourage candidates to engage in whatever additional preparation strategies they believe will enhance their chances of performing effectively on the examination.

We hope that this Orientation Guide has been beneficial to you. GOOD LUCK!